Dear Friends,

Looking back, 2017 was an exciting year for the Princeton Area Community Foundation, in no small measure because of YOU! Thanks to you, we awarded over $20 million in grants to nonprofits. Your Community Foundation is now more than $170 million strong, and working with you to care for our region.

Throughout the pages of this annual report, you’ll see more partnerships: our cover features organizations working together to provide teens with jobs at local nonprofits. You will read about a family who collaborates to make their giving meaningful and a nonprofit that teams up with local businesses and schools to ensure that children receive a well-rounded experience.

You’ll also learn about our ambitious, new All Kids Thrive agenda. This multi-year initiative aims to transform the lives of children and adolescents living in poverty, but we cannot do it alone. Collaboration is key to accomplishing this goal. More than 230 of our community partners joined us to unveil All Kids Thrive last fall, and we’ll announce our grantee partners later this year.

We know there are other needs in our region, and we’re committed to them, too. That’s why our Community Impact Grants funded nonprofits across a broad range of categories, including career development and literacy, food insecurity and social services.

We also work to strengthen nonprofits and help every philanthropist in our region make informed, high-impact gifts. We have scheduled seminars throughout the year designed to do just that.

It is thanks to you, our generous donors, partners and friends, that we can do such fulfilling work. We look forward to working with you in 2018.

Sincerely,

Jeffrey M. Vega
President & CEO

Anthony J. “Skip” Cimino
Board Chair

P.S.: Visit our website www.pacf.org to learn more about our All Kids Thrive initiative.
What Happens When Kids Miss School?

Kids need to be in school. Research shows students who are chronically absent—missing just 2 days per month, or 10% of the school year—lose opportunities to succeed throughout their lives.

<table>
<thead>
<tr>
<th>Benefits of Attendance</th>
<th>Results of Chronic Absenteeism</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>EARLY CHILDHOOD</strong> ages 0-4</td>
<td>Shapes the architecture of the brain</td>
</tr>
<tr>
<td><strong>ELEMENTARY</strong> ages 5-10</td>
<td>Reading enables all future learning</td>
</tr>
<tr>
<td><strong>MIDDLE SCHOOL</strong> ages 11-13</td>
<td>Master core skills, including math</td>
</tr>
<tr>
<td><strong>HIGH SCHOOL</strong> ages 14-18</td>
<td>More likely to graduate</td>
</tr>
<tr>
<td><strong>POST-SECONDARY</strong> ages 19-25</td>
<td>College grads have strong job prospects</td>
</tr>
</tbody>
</table>

Chronic Absenteeism in Mercer County

- Princeton 9.5%
- Hamilton 12.6%
- Trenton 30.8%

Risk Factors for Chronic Absenteeism include:
- Poverty
- Homelessness
- Chronic Illness

Poverty in Mercer County

More than 1 in 3 children in Mercer County public schools were eligible to receive free or reduced-price school meals in 2016-17.

20,123 Mercer County children
9,770 of them attend Trenton schools

1 Showing Up Matters: The Costs of Chronic Absenteeism in New Jersey, 3rd Annual Report, Advocates for Children of New Jersey
2 Chronic Absenteeism: A Major Barrier to Learning, Advocates for Children of New Jersey
3 NJ Department of Education
All Kids Thrive

Through All Kids Thrive, we hope to make a difference in the lives of children and adolescents, ages 0 to 25, living in poverty. The program began with discretionary grantmaking, collaboration and education for philanthropists and nonprofits. It will grow to include capacity building and advocacy.

Our All Kids Thrive grants will be awarded to organizations working to make a positive impact on chronic absenteeism and student performance.

Our goal is to strengthen and insulate the educational pipeline: On one measure of child well-being — education — Mercer County ranks 19th out of 21 counties.¹ We must do better. Our children deserve nothing less.

¹New Jersey Kids Count 2017, Advocates for Children of New Jersey
Shawn and Robbie Ellsworth

Giving Back to the Community

For Shawn and Robbie Ellsworth, philanthropy has always been about collaboration.

For years, three generations — the couple, their children and Robbie’s mother — held family meetings to discuss their charitable giving through the family’s foundation named after Robbie’s mother, Martha L.A. Norris.

Now that they have rolled that private foundation into a Donor Advised Fund at the Princeton Area Community Foundation (where they already had another fund, the Rosso-Maguire Fund, named in honor of Shawn’s cousins), their collaboration has expanded.

Their association with the Community Foundation gives them a chance to learn much more about the needs of the community and the nonprofits serving the region, as well as the ability to chat with other fundholders about their charitable goals and initiatives.

As the Princeton couple gains a deeper understanding about poverty in this region, they believe it will take partnerships to make a significant impact.

“We learned it’s going to take a collaboration of fundholders like ourselves and the Community Foundation making grants and others piggybacking on that to make a difference,” said Shawn, a Community Foundation Trustee.

Donor Advised Funds offer tax benefits, flexibility, strong investment management and access to professional grantmakers.

For more information about Donor Advised Funds, contact:
Elizabeth Wagner at 609.219.1800 ext.12 or ewagner@pacf.org
Diana Leighton at 609.219.1800 ext.13 or dleighton@pacf.org

Establishing funds at the Community Foundation has helped the Ellsworths focus their philanthropy and learn more about poverty in this region. “Our association with the Community Foundation made it much more apparent to us,” Robbie said of the prevalence of poverty in Mercer County. “It’s driven it home.”

“We learned it’s going to take a collaboration of fundholders like ourselves and the Community Foundation making grants and others piggybacking on that to make a difference,” - Shawn Ellsworth
A Grantee Partner

National Junior Tennis & Learning of Trenton

Alfred Kandakai’s father taught him how to play tennis at a refugee camp in Ghana, where the pair fled because of civil war in their native Liberia.

When he moved to his mom’s Trenton home about four years ago, his stepfather suggested he join National Junior Tennis & Learning of Trenton, Inc. (NJLT), a program that began in 1975 and now reaches about 2,500 local children each year.

“I think it’s good because it gives lots of kids the opportunity to do better,” Alfred, 16, said. “It takes kids off the streets and makes them focus on something to do.”

While NJLT has produced tennis standouts, it’s the organization’s focus on schoolwork and life skills that make this program popular in the city. Princeton University students mentor players; the organization has partnered with Bloomberg LP’s Startup program to provide career-readiness programming to the youngsters; and over the last four years, graduates of its elite Arthur Ashe Student Athlete program have been awarded more than $400,000 in college scholarships.

NJLT has been the recipient of Community Foundation grants for three years in a row.

Alfred is a senior at the city’s high school and hopes to secure a college tennis scholarship. He said he learned leadership skills at NJLT and noted players must maintain a 3.0 grade point average. Yet, it was NJLT’s executive director who explained that Alfred is ranked as the #1 singles player at his school and has won a number of tournaments.

“All these children are modest,” said Deborah Frazier. “He’s one of our stars.”

Alfred said the program gives teens a chance to make new friends. Through the program, participants also receive equipment, including rackets, bags and sneakers.

“They do everything for you,” he said. “Whatever you need, they try to help you. You just have to be respectful, stay humble and try your best. They’ll provide everything for you. You just have to show up.”
Building Community, Building Capacity

Community Impact and Capacity Building Grants
In 2017, the Community Foundation awarded a total of more than $620,000 in grants to 16 nonprofits through our Community Impact and our Capacity Building Grants programs.

2017 Grantee Partners:

Arts Education
McCarter Theatre
Trenton Children’s Chorus
Young Audiences of NJ & Eastern PA

Behavioral Health
UIH Family Partners

Capacity Building
VolunteerConnect

Career Development and Literacy Programs
Dress for Success Central New Jersey
Literacy New Jersey, Inc.

Community Development and Education
Greater Trenton Inc.
Thomas Edison State University Foundation

Food Insecurity
Meals on Wheels of Mercer County
Trenton Area Soup Kitchen

Social Services/Homelessness
Mercer Alliance to End Homelessness
Latin American Legal Defense and Education Fund
Womanspace

Youth Development
Big Brothers Big Sisters of Mercer County
PEI Kids

To learn more about our Grantee Partners, contact Nelida Valentin at 609.219.1800 ext. 15 or nvalentin@pacf.org
$20 Million in Grants

In 2017, the Community Foundation’s 386 funds made 2,080 grants.

Community Grantmaking Funds
Sustaining our Community Grantmaking program

Tristan Replit Fund
Charles L. and Ann Lee Brown Fund
James E. and Diane W. Burke Fund
Judith & William Burk Community Grantmaking Fund
Jane M. Campbell Fund
Esther E. Eure Fund
Founders’ Fund
Archer and Thomas Harvey Fund
J. Seward Johnson Sr. Fund
Katherine N. Keilinger Fund II
LVF Fund
Fund for Mercer County
Lerry E. ‘Brick’ Purvis Charitable Fund
Robert Wood Johnson III Fund
Barbara B. Smoyer Memorial Fund
Marjorie R. Smoyer Fund
Stanley C. Smoyer Fund
Sayken Fund
Frank E. Taplin Jr. Fund
Trenton Fund
Weymuth Fund
Whitehead Fund
Willy N. Fund

Advised Funds
Fund donors make grant recommendations

2125 Pelican Fund
Herbert and Fay Aebelein Fund
Atsui Fund
Rebecca Annett’s Service Opportunities for Students (SDS) Fund
Anonymous (1)
Susan and Charles Artandi Fund
Aspire Fund
David J. Bachner Memorial Fund
Baldwin-Esbeck Family Fund
Katherine Benecke Charitable Fund
B. S. Berlin Foundation Fund
Binbaum Ferriss Fund
Dr. Louis B. Boxer Memorial Fund
Boyert Rohlf Family Fund
Henry and Barbara Broad Fund
Bromley Family Fund
Alexander K. and Sara L. Buck Fund #2
Caroline G. Buck Fund
H. R. Buck Fund
Harrison and Nancy Buck Fund
N. Harrison Buck Jr. Fund
Bunbury Company Fund in Honor of Samuel W. Lambert III
The Bunbury Fund
Bunke Foundation Fund
Judith and William Burks Fund
Whit Burks Family Fund
James and Kathleen Cahill Charitable Trust Fund
Neville & Marjorie Campbell Fund
Vincent and Sonia Cantarella Charitable Fund
Stuart Cobbins Family Fund
Gilbert/Cantarella Family Fund
Cedar Fund
Change the World Fund
Chang and Chao Memorial Fund
Circle of Anonymity Fund
Cole Family Fund
Morton and Donna Collins Fund
Jared Colen Memorial Fund
Considine Family Fund
Michael Robert Damato Memorial Fund
D’Arcangelo and Depold Family Fund
Guilana Grace D’Arnaud Memorial Fund
Jim and Jean Davidson Fund
David Dubink and Suzanne Gespau Fund
Dubois Family Fund
Dudley Emerson Family Fund
Douglas Family Fund
Egan Fund
Elbester Fund
Erckson Family Fund
Ken and Cary Field Fund
Fleenor Family Fund
Fannie and Jim Floyd Fund
Food for Thought - Hait Fund
Fennessy Family Fund
Fondren Family Fund
Girgil Fund
Elizabeth Leigh Gibson Fund
Gibson Fund

Gigs Fund
Girgis/Chimacoff Family Fund
Dr. Linda Gechfeld Charitable Fund
Andrew and Carol Golden Fund
Gordon Family Fund
Rachel and Charles Gray Fund
James G. Griffin Memorial Fund
Margaret Griffin & Scott Sillars Fund
Gordon and Laura Gund Fund
John and Margaret Harper Fund
Harris Family Fund
Harrison’s Smile Fund
Harvey Fund
Katherine Hatton and Richard Blotis Fund
Sylva Taylor Holyo Family Fund
Virginia Hendrickson Fund
Hend Family Fund
Elizabeth H. Hend Fund
Herbert W. Hober Fund
Hodder Mahon Fund
Ruth Holt & Margaret Langofeld Fund
Hova Naz’s Charitable Fund
Cynthia S. and William L. Hunter Jr. Fund
James & Lynn Hyman Charitable Fund
Janssen Pharmaceuticals Bridge to Employment Fund
J. B. Della Fund
Jackson Family Fund
Jane James Charity Fund
Allen K. and Ann L. Jones Family Fund
Porchak and John K. Rabby III Fund
Keeling Family Fund
Nurman and Nancy Krich Fund
Knowledge Without Borders Fund
Kotl/Oestreich Family Fund
Olivia Michelle Kuenne Rainbow Fund
Jeanine A. Lcapuca Fund
Michelle Larkin & Drama Non Family Fund
LAWinson Fund
Arn and Leighton Laughlin Fund
Peter and Dorothy Lawson-Johnston Fund
Syl Lamont Fund
Richard J. and Net Ann S. Levine Fund
William and Nancy Lillford Fund
Isumana Fund
Christine Macken Memorial Fund
Ronald and Helena Macklin Family Fund
Magness Family Fund
Reinert Joseph P. Marcus C. M. Fund
Shelley and Art Martin Fund

Bold type designates endowed funds set up to support our communities today and forever.

Jeremy Perlman created the NextGen Giving Circle at the Princeton Area Community Foundation to help young people make a difference in the community.

“There is now a really active giving circle. This gives people a way to get involved,” said Perlman, an Account Executive at Borden Perlman Insurance in Ewing. “And we can start developing the next generation of givers in our community.”

Anyone can join, but must members will be in the 20- to 40-year-old age range. Donors can make an annual gift or contribute monthly.

“I think people aren’t sure how to get involved in philanthropy,” he said. “Through the Giving Circle, you can give a modest amount, but still be part of big gifts.”

Learn more or join the Giving Circle: contact Elizabeth Wagner at 609.219.1800 ext. 12 and ewagner@pacf.org or Diana Leighton at 609.219.1800 ext. 13 and dleighton@pacf.org.
Schwartz Family Fund
Shackleford Family Fund
Martin Siegel Community Fund
Sakenows Family Fund
Sage Family Fund
Spink Family Fund
Star & Stark Philanthropic Fund
Ellen and Albert Stark Foundation Fund
Austin C. and Ann R. Stanley Fund
Sandra Stolar Local Journalism and Research Fund
Fritz Stern Fund
Warren and Andrea Stock Family Fund
Titl and Partners Charitable Fund
Rush Taggart Fund
Penny and Ted Thomas Fund
Toll Family Fund
Twenty Five Dollar Fund
Ulman Family Fund
Vakkas Fund
Anne Van Lent Fund
Martha and George Vaughn Fund
David and Karen Walshman Fund
John D. Wallace, Jr. Memorial Fund
Wallace Gibson Grandchildren’s Fund
Warner Family Charitable Fund
Theodora and Hong Won Fund
Wedner Family Fund
Virginia and Jonathan Wein Charitable Fund
Karen Wells Family Fund
F. Helmuth and Caroline S. Weyman Fund
Myra and Van Zandt Williams Jr. Fund
Donald and Susan Wilson Fund
Wexart Family Fund
Bob and Barbara Wolfe Charitable Fund
David L. Zieg Memorial Fund
Jody Zoll Memorial Fund

Designated Funds
Providing recurring gifts to one or more nonprofits

Blair Family Fund
Judith A. William Burns Designated Fund
Akiko Cusick Memorial Fund
Alexander Michael Dodson Memorial Scholarship Fund
Gilder Park Stabilization Fund
Greater Mercer Public Health Partnership Fund
Hamilton Park Montessori School Fund
Herbert W. Walker Fund II
Rush Holt & Margaret Lancefield Designated Fund
J. Seward Johnson Sr. Environmental Education Fund
J. Seward Johnson Sr. Princeton Recreation Scholarship Fund
Nancy’s Fund
MacMillan Fund for the Arts

Martin Family Fund
Shirley Martin Fund
Margaret Mayhall Moore Fund
Aimee Eve Polski Memorial Fund
Province Line Fund
Religious Ministries PHC’s, Inc. Endowment Fund
Arnold E. Smolens Memorial Fund
Lloyd H. Snyder Music Fund
Martha MacGregor Sollenberger Memorial Fund in Honor of Marcia Wood, Founder, Trenton Community Music School Spirit of Princeton Fund
Leesie “But” Vrein Memorial Fund
Wallace Fund

Community Foundation Funds
Undertaking education work with nonprofits and donors

General Fund
Future Fund (which includes these sub-funds): Blair - Reechelderfer Fund
Alexander K. & Sara L. Buck Fund
Judith & William Burns Endowment Fund
Field Family Fund
Thomas & Archer Harvey Fund
Nancy W. Kieling Fund

Field of Interests Funds
Supporting specific areas of charitable interest, such as health, the arts, education or the environment

Diane Daim Fund
Educational Institute Fund
Environmental Fund
Kaser Arts Fund
Leon Woodward Education Fund of the Rotary Club of Trenton
Field Family Fund
Lionel & Margot Frank Fund
Field Family Fund

Scholarship Funds
Tuition support and recognition to area students

Princeton Post No. 76, American Legion
Dr. Henry J. Frank Scholarship Fund
Bethany Scholarship Fund
Frank Clark Memorial Fund
Frank, Ada, and Elizabeth Compton Scholarship Fund
Shirley van Horne Fawver, Class of 1938
John R. Forrest, Class of 1937 Memorial Scholarship Fund
Thomas Geiger Fund
Sandia M. Glazier Memorial Fund
A. Myrtle Hensor Teaching Scholarship Fund
Institute for Advanced Study Pre-Doctoral Fellowship Fund

Nonprofit Funds
Benefitting from our investment experience and capacity-building guidance

101: The Fund Starts Here
ABC Mercer
Arm in Arm
Arts Council of Princeton
Big Brothers Big Sisters of Mercer County
Boys & Girls Clubs of Trenton & Mercer County
Family Guidance Center Family & Children’s Services
Friends of the Princeton Public Library
Girls Scouts of Central & Southern New Jersey
Grounds For Sculpture
HomeFront
Lawrence Township Education Foundation

When Norm and Nancy Klahn retired, the Princeton couple knew they wanted to give back to the community. That eventually led them to create a Donor Advised Fund at the Princeton Area Community Foundation.

“There could not be a better place to have manage your funds,” he said. “I was certainly attracted to the Donor Advised Fund for the convenience and efficiency for managing funds. It’s easy to put money in and easy to recommend donations. I appreciate that. I make a phone call when I want to do something and it gets done.”

Donating appreciated stock is simple and gives the couple a tax advantage.

“You only have to do it one time a year, as opposed to every time you make an individual gift, so it’s a very efficient way to manage your charitable deduction,” Norm said. “It’s very convenient. We make one or two stock transfers a year and just dole it out as we set our philanthropic goals.”

For copies of our donor handbook, fund agreement forms or stock transfer forms, visit our website at www.pacf.org.

$20 Million in Grants
In 2017, the Community Foundation’s 386 funds made 2,080 grants.

Leads New Jersey
NANH Mercer
National Junior Tennis & Learning of Trenton
New Jersey Council for the Humanities
New Jersey Policy Prospective
New Jersey Press Foundation
PEI Kids
People & Storries/Lente y Cuentos
Pinelands Public Library
Planned Parenthood of Northern, Central & Southern New Jersey
Prevent Child Abuse New Jersey
Princeton Charter Foundation
Princeton Community Housing
Princeton Education Foundation
Princeton First Aid & Rescue Squad
Princeton Girlchoir
Princeton Nursery School
Princeton Pro Musica
Princeton Senior Resource Center
Princeton Symphony Orchestra
Rotary Club of Princeton Foundation
Senior Care Services of NJ
Society for the Prevention of Teen Suicide
Stony Brook-Millstone Watershed Association
The Princeton Festival
Trenton Area Soup Kitchen
Trenton Area Soup Kitchen Foundation
Trenton Community Music School
Trenton Community Music School in Honor of Marcia Wood, Founder, Trenton Community Music School
Trenton Family Fund

Friends of the Princeton Public Library
Girls Scouts of Central & Southern New Jersey
Grounds For Sculpture
HomeFront
Lawrence Township Education Foundation

$20 Million in Grants
In 2017, the Community Foundation’s 386 funds made 2,080 grants.
We are grateful to be a part of this generous community.

Gifts to the Community Foundation

Enright-Es sig Family Foundation
M. Elizabeth Cordwell Trust
The Burke Foundation
Bunbury Company, Inc.
Bristol-Myers Squibb Matching Gift Program
Mary Owen Borden Foundation
Bank of America Charitable Foundation
Trinity Solar
Thomson Reuters
TafT Communications
NRG Energy
Mazie Slater Katz & Freeman
Hamilton Jewelers
Capital Health System
Borden Perlman
BNY Mellon Wealth Management
Anonymous (5)
St. Lawrence Rehabilitation Center
Society for the Prevention of Teen Suicide
Shore Regional High School District
Senior Care Services of NJ
The Princeton Festival
Princeton-Blairstown Center
New Jersey State Museum Foundation
Lead NJ
Lawrence Township Education Foundation
Girl Scouts of Central & Southern NJ
Big Brothers Big Sisters of Mercer County
HomeFront
Hospital Hamilton
Individuals
Arthur S. Lane
Ellis & Jermain Anderson
Roger & Marcia Alig
Jody Zoll
Christine Sullivan
Alex Muñoz
Chris Lockhammer
Mary R. Hobler
Liz Gray Erickson
Michael Damato
John Gasparini
Mary R. Holider
Paul A. Kappius
Arthur S. Lane
Chris Lockhammer
Alex Muñoz
Rhody Scicli
Christine Sullivan
Jody Zell

Eileen Lennon
Richard J. & Naila Ann S. Levine
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Valerie A. McKenny
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Michael Morton & Jeff Wyman
Meredith C. Mize & Steve C. Robbes
James H. & Cynthia S. Moorhead
Schuyler & Lisa Morehouse
Amy H. & Elizabeth Morgan
Mimi Mead & Tim Lengright
Justice Naomi Santell
Jeff & Lisa O'Hara
Richard Olshan
Mark D. & Charlotte & Kathy Kaig
Michael & Joyce E. Otto
Diane Port
Jeffrey & Shulamit Perlman
Marcus & Allie Higginbotham
Sidney & Elaine Blum
James & Joy Hagan
Rosemary Huestis
James & Lynn Hyatt
Mark Ritter & Karen Bergman
John & Carol Jackson
David & Carol Jacobson
Hebert Jacobson, Jr.
Jane Jones
Susan Jefferson
Betty Wold Johnson
Landon & Sarah Jones
Lawrence & Debbie Jordan
Pamela S. & John K. Kelley
Michael & Mary Kayney
Teresa R. Kent
Nancy R. Kent Keeling
The Reverend Lucious Kinchen & Michael Kinchen
Norman & Nancy Kraft
Stephen Kimmel
Paul Kugl & Kathleen O'Brien
Patti Koch & Gene Gerstner
Gina & William Kalita
Rand Knotheau Sce
Chris & Leslie Kane
Anne Lallad
Sally K. Lane
Michaela Lazier & Dawn Nee
Yoko & Jeff Lauritz
Barbara Lawrence
Peter & Dede Larson Johnson
Thomas Leider
Diana Longworth

*This list includes all gifts to the Community Foundation's Annual Fund. It also includes other gifts of $1,000 or more to funds held at the Community Foundation. If we have made an error or omission, please accept our apologies and notify us.
We guide our donors through important decisions about where and how to give, and we make sure their money accomplishes the most it can – both today and into the future.

The Community Foundation provides:

- A deep understanding of community needs
- Unbiased, well-informed insights about local nonprofits
- Expert advice on how to handle complex, multigenerational gifting
- The guidance and administrative support you need to make your giving simple

To learn more, contact Elizabeth Wagner at 609.219.1800 ext. 12 and ewagner@pacf.org or Diana Leighton at 609.219.1800 ext. 13 and dleighton@pacf.org

Princeton Area Community Foundation
FUND for WOMEN and GIRLS

Our Vision: A community where women and girls reach their full potential

Our Mission: To improve the lives of economically vulnerable women and girls in Mercer County through community investment, education and collaboration

Leadership Team
Carolyn P. Sanderson, Chair
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Karen Collias, Vice Chair
Ana Berdecia
Rachel Gray
Valerie McKinney
Elizabeth McNeilly
Nancy Robins
Marcia Shackelford
Michelle Thompkins
Anne VanLent
Anupa Wijaya

2017: $101,500 in Grants to our Community Partners

Finalists:
- HomeFront
- Latin American Legal Defense and Education Fund
- Millhill Child and Family Development Corporation
- Princeton Nursery School

Semi-Finalists:
- Court Appointed Special Advocates for Children of Mercer and Burlington Counties
- The Children’s Home Society
- Mercer Street Friends
- PEI Kids
- RISE
- YWCA Princeton
- Womanspace

Since 1998:
- Granted $800,000
- Created a permanent endowment for our community’s women and girls

To join the more than 100 members of this fund, contact Diana Leighton at 609.219.1800 ext. 13 or dleighton@pacf.org
Investing On Your Behalf

Charitable dollars are precious and powerful. Community Foundation Trustees manage your gifts carefully, because assets earned and generously given away are a solemn trust.

Our philosophy is to be:
FOREVER – We have a constantly forward-rolling investment horizon that looks 40 years into the future.
BALANCED – We are committed to an asset allocation that matches our long-term goals and manages risk with a diversified investment pool.
DISCIPLINED – Today’s market events do not change our outlook; our Investment Committee plans for the long term.

ASSET ALLOCATION

18% Fixed Income/Real
24% Domestic Equity
9% Real Assets
24% Independent Return
25% International Equity

HISTORICAL INVESTMENT PERFORMANCE

<table>
<thead>
<tr>
<th>CF RETURNS</th>
<th>BLENDED BENCHMARK*</th>
</tr>
</thead>
<tbody>
<tr>
<td>10 years</td>
<td>5.8%</td>
</tr>
<tr>
<td>5 years</td>
<td>7.2%</td>
</tr>
<tr>
<td>Year-to-date</td>
<td>15.3%</td>
</tr>
</tbody>
</table>

*Benchmark = a measure reflective of the Community Foundation’s asset allocation

COUNSEL
Allen D. Porter, Esq.
Miller, Porter & Miller, P.C.

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Rakia Reynolds – Soul Blue Media
Jamie Kyle Sapp – Independent nonprofit consultant
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Calvin E. Thomas, Jr. – Lodestar Consulting
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COUNSEL
Allen D. Porter, Esq.
Miller, Porter & Miller, P.C.

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Vice President, Grants & Programs
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Vice President, Philanthropy Programs
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Director of donor Services & Administration
Nikki Mosgru
Grants & Scholarships Manager
Michelle Sahn
Director of Communications
Tari Galaro
Executive Assistant
Myliam Padro
Philanthropy Services Associate

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Investment Committee
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Larry Tier
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Bettie Seals
Deborah Smith
Alys Webb

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